



European Lime Acquisition

Once a Lifetime Opportunity

SigmaRoc's proposed purchase of CRH's European lime business is a once-in-a-lifetime opportunity to build northern Europe's leader in lime and limestone. CRH's assets are **extremely complementary to Nordkalk's**. It is paying only 5.9x EV/EBITDA upfront on LTM 23 number (7.1x after the contingent deferred payment) for a strategic asset. Liberum's consensus forecasts estimate the transaction is earnings accretive by around 28% as synergies are delivered. The SigmaRoc investment case is augmented by this transaction: it is now a focused industry leader capable of generating free cash flow in excess of £100m p.a.. This is very likely to be its last equity raise.

Key Points

The proposed acquisition of CRH's lime assets is a once in a lifetime opportunity to build northern Europe's leading lime and limestone business, at an attractive multiple.

Value Drivers

The shares could re-rate as the group becomes a focused industry leader. Analysts estimate that synergy delivery should drive significant EPS accretion.

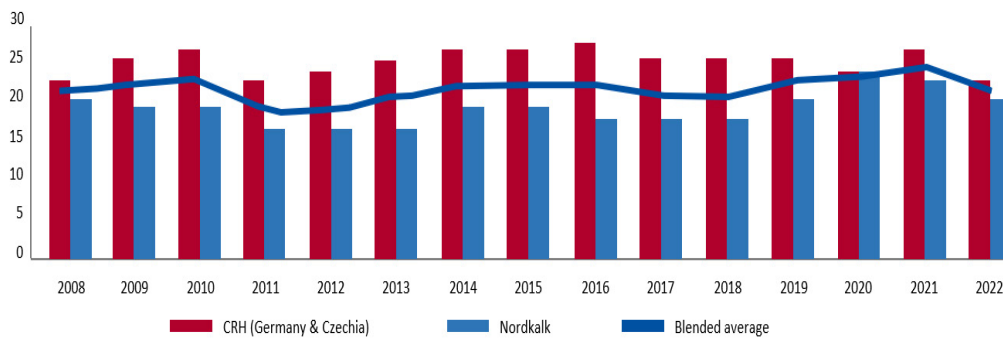
Attractive to the Market

Stable margins and deferred capex make for more stable cash flows than the market perceives. Pricing is very robust as lime adds significant value to customers at relatively little cost.

Where is the Value?

The SigmaRoc investment case should be augmented by this transaction as it becomes a more focused market leader. On 5.6x EV/EBITDA trailing.

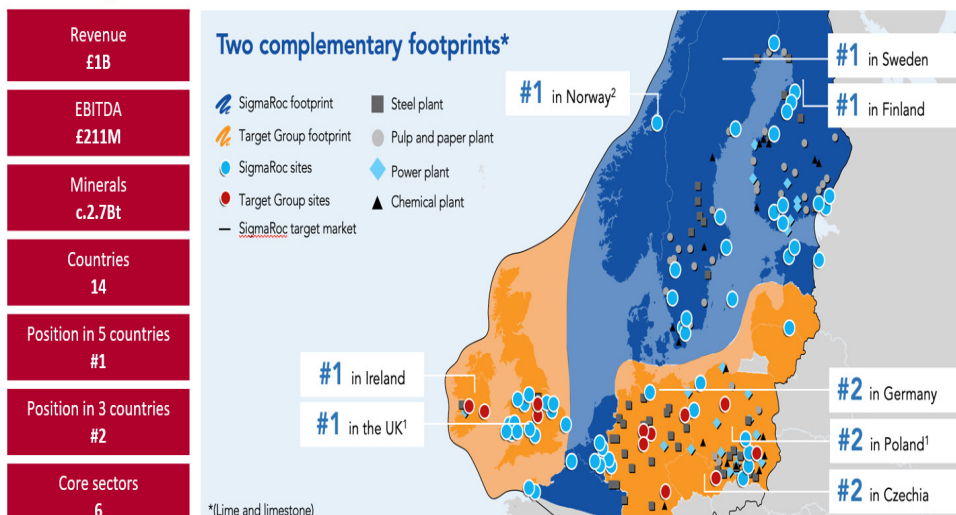
Diversified Lime Business Gives Very Stable EBITDA Margins



Building a Sector Leading Industrial Mineral Business [1]

Combining two complementary footprints

New Group 2022¹



1. Assuming exercise of call options 2. Market share based on emissions of the lime producers operating in Norway

Investment Summary

Why this sector?

The demand for metals and materials is “poised to surpass all prior estimates” due to the “monumental” shift in the economy away from fossil fuel. [1]

Why does it make sense for shareholders in the short term?

Double digit earnings enhancing in first full year of ownership [2]

What will SigmaRoc achieve?

Combine two uniquely complementary businesses to create northern Europe’s leading lime and limestone group.

Why is SigmaRoc a lime and limestone business?

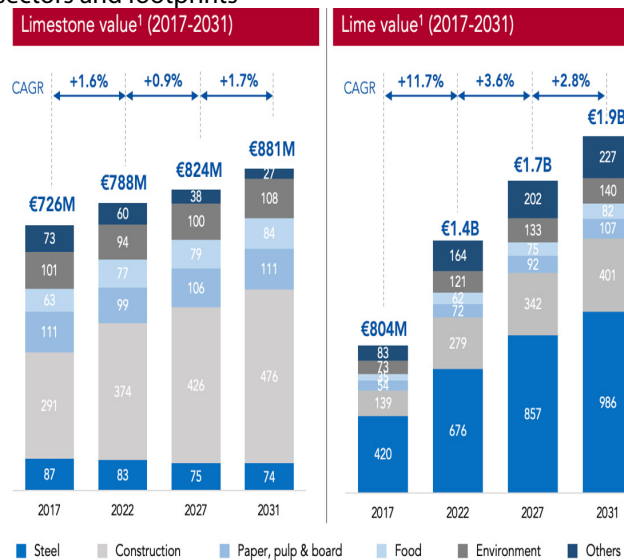
Diversified end-markets, high barriers to entry, pricing power, and critical material to essential industries.

Why does it make sense for shareholders in the long term?

Unique platform for internally funded compounding growth.

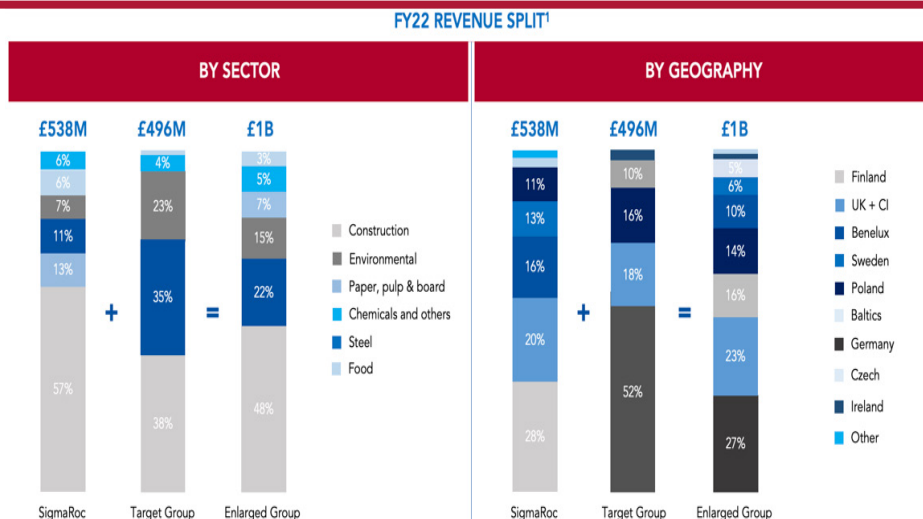
Combining Two Diversified Lime and Limestone Businesses

Building Resilience through diversified sectors and footprints



1. For Sweden, Finland, UK, Ireland, Germany, Czechia, and Poland split by end-market 2. Statement from BlackRock’s global head of thematic and sector-based investing Evy Hambro cited in the Financial Times, Oct 23

Positive Market Outlook in Enlarged Group Footprint



1. Proforma assuming exercise of call options